COMMISSIONERS PRESENT:

Commissioners:
Nancy Au
Jane Boeckmann
Jonathan Fielding
Neal Kaufman
Marvin Southard (Vice Chair)
Evangelina Stockwell
Corina Villaraigosa
Carolyn Wilder

Ex-Officio Commissioners:
Duane Dennis
Jacquelyn McCroskey
Deanne Tilton
Harriette Williams

COMMISSIONERS ABSENT:

Commissioners:
Don Knabe (Chair) [Excused]

STAFF PRESENT:

Evelyn V. Martinez, Executive Director
Carol Baker, Director of Public Affairs
Yolanda Bosch, Director of Grants Management & Legal Compliance
Tracey Hause, Finance Director
Armando Jimenez, Director of Research & Evaluation
Teresa Nuno, Director of Planning & Development
Maria Romero, Executive Assistant

LEGAL COUNSEL:
Craig Steele

CALL TO ORDER / ROLL CALL:

1. Vice Chair Southard called the meeting to order at 1:50 pm.

CONSENT CALENDAR: (Items 2 – 3)

2. Approval of Commission Meeting Minutes – Thursday, April 9, 2009

At the request of Commissioner Fielding, the following text was to be added to the minutes further clarifying his position on why he did not support the staff recommendation on strategic planning.

Commissioner Fielding commented that he could not support the staff recommendation of approving an allocations framework because he did not have the necessary fiscal information to make an educated decision. Staff reminded Commissioners that as previously discussed and agreed upon at the Strategic Planning Commission meeting of March 26th, Commissioners were knowledgeable and in full of agreement of having neither allocations nor percentages included in the June strategic plan approval at the Commission meeting. Moreover, staff once again reminded Commissioners that in-depth financial analysis would be provided and presented in implementation planning as had been announced at the April 9th Commission meeting.

M/S (Nancy Au / Jonathan Fielding) APPROVED AS MODIFIED
3. Approval of Monthly Financials – March, 2009

M/S (Nancy Au / Jonathan Fielding) APPROVED AS RECOMMENDED

COMMISSION: (Items 4 – 12)

4. Announcements by the Commission Chair

Duane Dennis was introduced as the Commissioner representing the Policy Roundtable on Child Care. Currently, Mr. Dennis is the chair of the Los Angeles County Policy Roundtable on Child Care representing the Child Care Alliance of Los Angeles. He is the Executive Director of Pathways, one of the largest childcare resource and referral organizations in the Los Angeles County.

5. Executive Director’s Report

RECEIVED AND FILED

In addition to the written report, the following item was highlighted:

- **GFOA Award:** The Finance Department has been awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada (GFOA) for its comprehensive annual financial report (CAFR) for the FY 2007-08. The GFOA is a non-profit professional association serving approximately 17,500 government finance professionals with offices in Chicago, IL, and Washington, D.C. The Certificate of Achievement is the highest form of recognition in the area of governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management. Judged by an impartial panel to meet the high standards of the program, including demonstrating a constructive “spirit of full disclosure”, the FY 2007-08 CAFR clearly communicates First 5 LA’s financial story.

Commissioners made the following announcements:

- As the First 5 LA representative to The Children’s Council, Commissioner Au provided a status report on current and future activities. Specifically, Commissioner Au reported that The Children’s Council is planning a summit to convene all of the Los Angeles County Commissions focusing on child and family issues to learn more about each other’s work and explore potential collaboration efforts. Commissioner Au asked if staff and resources could be made available for project planning and start-up. In response, a meeting will be scheduled between First 5 LA and The Children’s Council to further discuss the feasibility of this request.

- Commissioner Tilton congratulated the Public Affairs Department for the development of the “Safe Sleep Tips for Your Baby” brochure.

6. Strategic Plan Update: Organization Development

Following the Commissioners’ decision to move to a portfolio-wide, place-based program direction, discussion took place regarding whether the initiative liaison structure was
still the best model for incorporating Commissioners’ input into programs and policies. The following key highlights from the discussion were presented to the Commissioners.

It was concluded that the initiative liaison structure had been developed to provide Commissioners’ input into the development, implementation, and evaluation of program initiatives. Additionally, Commissioner Liaisons have contributed their expertise and perspective on what is politically feasible in Los Angeles County.

Commissioner Liaisons are given the responsibility to represent other Commissioner interests in this process. However, this has created a situation in which the Commissioners who serve as liaisons agree on ideas and decisions that the full Commission has not been bought into. Furthermore, the Commissioner Liaison structure has been good at starting programs but not at refining them or communicating the “lessons learned” across the whole organization. Another Commissioner stated that ex officio Commissioners feel they are excluded from the process because they do not have as much opportunity to serve as liaisons on the large-scale initiatives, and that staff members can be caught between those most involved liaisons and other commissioners who are also interested or who raise questions outside the liaison meetings (and they sometimes feel micromanaged by the process).

Commissioners echoed the feeling that the Commissioner Liaison structure was obsolete and needed to be reconsidered in light of the new program direction. Specifically, the appropriate role of Commissioners in program development, implementation, and evaluation beyond setting broad policy needed to be defined.

Commissioners were presented with a proposed new Committee structure, for discussion, in which Commissioner provide more organizational oversight and less hands-on direction. The Operations Committee would be changed to an Executive Committee with membership comprised of the Commission Vice Chair and Chairs of Each Standing Committee. The Standing Committees would consist of a Finance Committee, Program Committee and Public Affairs Committee.

Commissioner Stockwell wondered how the Executive Committee in the alternative new structure differs from the existing Operations Committee. She asked if the proposed new structure would encourage more transparency. Furthermore, Commissioner Stockwell stated that the current structure only allowed for a few Commissioners to be making key decisions.

Commissioner Au commented that there seemed to be a lack of communication between the standing Committees and the full Board of Commissioners. As an example, Commissioner Au mentioned that discussions which take place in the Operations Committee are not always shared with the rest of the Board of Commissioners; and yet, the Commission, as whole, is frequently asked to make decisions on issues with limited information.

Commissioner Kaufman commented that the Commission needed to address the issue of changing roles and capacity of Commissioners. However, changes should be done through the Commission’s bylaws as appropriate.

In response to Commissioner Stockwell, Commissioner Kaufman provided background information on the current structure of the Operations Committee. He explained that the Operations Committee did not have any authority but rather functioned in an advisory capacity providing guidance and feedback to senior management on trivial
operations issues. Commissioner Kaufman did express his concern about the potential of serial meetings based on the proposed membership of the Executive Committee under the new structure. Legal Counsel Steele concurred with Commissioner Kaufman's observation.

Commissioner Fielding commented that the issue was more directional. In his view, the Board of Commissioners, as a whole, need to determine where the focus should be pertaining to roles and responsibilities of Commissioners as individuals.

Commissioner Kaufman suggested having three Commissioners to work together to address the organizational issues identified. Similarly, Commissioner Au suggested that these Commissioners work with staff and consultants to propose a new organizational structure. In contrast, Commissioner Fielding disagreed and reiterated that Commissioners should take responsibility for organizational structure and roles.

It was the consensus of the Board of Commissioners to further discuss organizational development at the strategic planning meeting scheduled for May 21, 2009. Subsequent to this meeting, a timeline should be developed and presented to the Board of Commissioners. Staff was directed to follow up with the Commission Chair regarding the selection of the three Commissioners who were willing to work with staff and consultants on organizational development issues.

7. Approval of up to $250,000 Over Six Months From the General Fund to Support Local Agencies, Community-Based Organizations, and Entities Representing Key Target Populations to Draw Down Federal Funds and to Proceed with Implementation of the Following Activities:

1. Coordinate with other funders to provide technical assistance workshops and engage in other outreach efforts to inform First 5 LA grantees and other organizations in L.A. County of ARRA funding opportunities and follow-up applicant assistance.
2. Produce policy brief(s) on ARRA that will inform the implementation planning phase of the 2009 – 2015 Strategic Plan and the updated Policy Agenda.
3. Obtain a consultant to support the above activities, continue needed research and manage efforts

The American Recovery and Reinvestment Act (ARRA), commonly known as the federal economic stimulus package, was signed into law by President Obama in February, 2009. California estimates that more than $80 billion will be distributed to the state through the stimulus package, including $27.2 billion within the areas of health and human services and education.

Funding allocation has begun at the state and local level, and a number of Requests for Proposals (RFPs) have been posted by the federal government. Some of the RFP's require completion within 60 days, adding urgency to the need for application assistance. States, municipalities, public agencies, and community-based organizations are researching opportunities and preparing for the impending influx of funding, and the subsequent clients, and services.

A significant proportion of ARRA funding opportunities are aligned with First 5 LA's vision, including many for organizations working in early care and education (ECE), social service, and other program areas impacting infants, young children, and their families. Staff has conducted an initial scan of available funding within ARRA, and
identified a sample of the potential opportunities for First 5 LA’s grantees and other organizations working with the prenatal through age five population.

Several ARRA grants are intended to support strategies aligned with the place-based and countywide strategies that were approved for the 2009 – 2015 Strategic Plan. For example, the Community Services Block Grant (CSBG) funds the coordination of resources to improve and increase identification and enrollment of families into a variety of services and is well aligned with the Commission’s systems integration strategy. ARRA also offers home visitation grants, funding for organizational and community capacity building, as well as several funding opportunities related to workforce development. Allocations in these areas may contribute to the achievement of the First 5 LA’s Policy Agenda goals.

Staff recommends the Commission authorize staff to assess and expedite, as appropriate, supports needed for grantees, local agencies, community-based organizations and other services targeting First 5 focus populations to access and effectively implement federal stimulus funds. Staff also recommends that, in order to accomplish the above, the Commission approve funding for contracting the activities including the following:

1. Workshops for First 5 LA grantees and other potential applicants related to ARRA grant opportunities that will impact young children and families. The workshop goals would include increasing grantees’ awareness of funding, their understanding of specific RFP guidelines and deadlines, and funding implementation and reporting requirements, as well as tips on structuring proposals.

A series of trainings, as needed, could address specific RFPs, and provide more intensive support for proposal development. Based upon conversations with other funders, it is possible that existing grant-writing trainings could be tailored to fit this immediate opportunity.

2. A policy brief that identifies the strategies and communities that will be infused with funding versus persistence of funding gaps. This will provide context and inform the implementation planning phase of the 2009 – 2015 Strategic Plan, as well as the Policy Agenda, and ongoing work on current investments.

3. Contract with outside expert(s) to support the accomplishment of the above activities. Consultant services would be needed to implement this effort with the speed and expertise required.

Subsequent to these initial activities, staff anticipates returning to the Board of Commissioners to consider continuing supports for implementation of ARRA grants. This follow-up would be performed in coordination with the Strategic Planning implementation. Recommendations could include technical assistance funding to support grantees in designing and/or performing evaluations, meeting reporting requirements, and developing needed data infrastructure systems.

Through more in-depth investigation of ARRA opportunities, First 5 LA can expect to benefit from leveraging funding, improved sustainability of current investments, and a more informed planning and policy process.
Commissioner Kaufman suggested that staff be given flexibility such as providing grants to agencies for technical assistance. He also suggested that staff bring back a recommendation for additional funding, if needed.

Commissioner Kaufman also suggested that First 5 LA consider providing a cash match to grantees, especially for the Head Start grants. He also requested that the funding be tracked so that the Commission’s return on investment could be assessed.

M/S (Jonathan Fielding / Nancy Au) APPROVED AS RECOMMENDED

8. Adopt the Resolution of Intention to Approve a Contract Between the Board of Administration of the California Public Employees’ Retirement System and the Board of Commission of the Los Angeles County Children & Families First Proposition 10 Commission. By Adopting this Resolution of Intention, the Board Will Take the First Formal Action of Two Required Formal Actions for Membership in the California Public Employees Retirement System (CalPERS) as an Alternative Retirement Plan to Social Security for the

CalPERS sponsors a "defined benefit" plan providing benefits that are calculated using a defined formula. A defined benefit plan provides benefits based on a member's years of service, age, and highest compensation. CalPERS also provides death benefits for active and retired members paid to eligible beneficiaries or survivors' as mandated by Federal law.

There are a variety of retirement formulas that are determined by the employer and the specific provisions within the adopted contract with CalPERS.

There are two types of retirement offered, service retirement or "normal" retirement. Major benefits for normal retirement offered to the First 5 LA employees in the proposed contract with CalPERS include a 2.5@55 retirement formula, final average compensation period of 36 months, pre-retirement death and survivor benefits, post retirement death benefits and an annual cost of living adjustment of 2% applied to benefit payments after retirement.

Disability retirement is for members who can no longer perform their jobs due to illness or injury. The cause of disability does not need to be related to their employment and the disability retirement determination is made by CalPERS, not the employer.

If the Commission takes action and adopts the Resolution of Intention declaring its intention to enter into a contract, an election is required to permit the employees proposed to be included in the system to express by secret ballot their approval or disapproval of the retirement proposal. The election is planned for the week of May 18, 2009, and is anticipated to be complete by Friday, May 22, 2009. The contract shall be approved if a majority of the affected members vote to approve the proposed plan. If the plan is approved by the employees, the result of the election is certified and the necessary documents are returned to CalPERS. Final action for approval by the Board of Commissioners is required and staff is anticipating making the recommendation at the June 11, 2009 Commissioner’s meeting.

The increased benefits in a defined benefit plan provided through this private system far outweigh the uncertainty of the benefits the Social Security system currently provides. It also provides greater stability to the employees than the traditional 403 (b) plan.
Recruiting and retaining quality employees will result with the improved retirement benefits offered through CalPERS. Offering CalPERS as an employee benefit will help strengthen First 5 LA’s position as an employer of choice for employees already working in the public sector. Offering this benefit will attract experienced candidates who are current enjoying a defined benefit plan through CalPERS or LACERA, and will offer the organization a broader pool of experienced candidates to hire from. Defined benefit plans offer a more valuable and guaranteed benefit unlike defined contribution plans which can increase or lose their value depending on market performance. This type of benefit is invaluable as an incentive for current employees to remain with the organization and to enjoy a plan that offers a guaranteed lifetime income following retirement.

Commissioner Southard asked for continuance of this item to the June meeting. Commissioner Williams asked if delaying action on this item would have any impact on the process.

Executive Director commented that she was not aware of any concerns from Commissioners regarding the CalPERS program. Delaying this item would require a budget revision since the proposed FY 2009-10 administrative budget included the program cost. Additionally, this would mean that there would be a delayed program start once the CalPERS program is adopted.

Commissioner Fielding commented that the genesis of the recommendation was tied to having no cost of living adjustments (COLAs) this year and thus, providing an incentive for staff in lieu of these adjustments. In response, Finance Director Hause commented that moving toward a defined benefit retirement plan was independent of whether staff were going to receive any COLAs in the next fiscal year.

Executive Director Martinez commented that currently the Commission has a 403(b) retirement plan. Given the current economic conditions, most staff has lost about 40 percent of their investment holdings.

Commissioner Fielding commented that the cost of the defined benefit was unknown as costs could not be calculated. Furthermore, Commissioner Kaufman commented that the long-term risk is on the employer, not the employee.

Commissioner Stockwell commented that the Commission needed to safeguard staff and requested to see cost projections as they would be helpful in making decisions.

Commissioner Williams commented that she was supportive of staff and that offering a defined benefit retirement plan for younger staff is more beneficial.

Commissioner Fielding inquired about the compensation study that was done in 2007. Executive Director Martinez responded that legal counsel was going to hire a consultant to review the methodology of the compensation study, as directed by the Operations Committee. To date, no formal feedback to staff has been received from legal counsel or the consultant.

This item was continued to the Commission meeting scheduled for June 11, 2009.
9. Approval of the Performance Targets, Metrics and Process Milestones to be Achieved as Part of the LAUP Performance-Based Contract in FY 09-10

Consistent with the June 2008 First 5 LA Board action, Altmayer Consulting has been working with staff and Board members from First 5 LA and LAUP to develop a performance based agreement. The purpose of the performance-based agreement is to prioritize the key outcomes intended to be achieved through the First 5 LA agreement with LAUP. The effort has been directed by the two appointed First 5 LA Liaisons, Commissioners Neal Kaufman and Nancy Au, and the two appointed LAUP Liaisons, Paul Hudson and Beth Lowe. In addition, the Commission Chair’s representative, Nick Ippolito, has attended many of these meetings.

At the April 2009 Commission meeting the Board approved the following eight outcomes to be achieved through the LAUP Performance Based Contract.

**Outcome 1:** Opportunities for the target population to participate in a quality preschool experience are maximized thereby increasing the access and availability of preschool to as many children as possible.

**Outcome 2:** Children are enrolled and regularly attending their preschool.

**Outcome 3:** Child, family and community outcomes that promote children’s readiness and success in school are achieved as measured progress in the following areas: children’s language, literacy, math, social/emotional and motor skills; parent engagement; teacher and preschool quality; leveraging of community resources.

**Outcome 4:** Cost-effective quality preschool services are provided to maximize the number of children served.

**Outcome 5:** LAUP maintains expense to revenue targets to ensure funds are prioritized on delivery of preschool services.

**Outcome 6:** LAUP practices reflect evidenced-based practices and incorporate lessons learned from evaluation.

**Outcome 7:** LAUP achieves funding match targets as established in the June 2008 First 5 LA Board motion to sustain program levels as First 5 LA funding decreases.

**Outcome 8:** Progress is made in changing public will and public policies to further the goal of universal preschool for all 4 year olds in Los Angeles County.

On Friday, May 1st, a joint First 5 LA-LAUP public workshop was held to review the proposed outcomes and key metrics associated with the agreement. Six First 5 LA Commissioners and six members of the LAUP Board participated in the discussion. Based on discussion at the meeting and subsequent discussions with LAUP staff, it is recommended that outcomes four and five be consolidated into one outcome.

Staff from First 5 LA and LAUP have worked collaboratively to establish appropriate performance targets, metrics and process milestones associated with the outcomes approved at the April 2009 Commission meeting.

It should be noted that the May 1st public workshop included a lengthy discussion around the difficulty that has traditionally existed in determining how best to measure and track progress for three of the performance targets. The three areas were:

1. Improving utilization of existing system capacities through continued leveraging of available State and Federal resources and collaboration with other providers of preschool services
2. Parent engagement in preschool education  
3. Community engagement and collaboration

Given the difficulty associated with establishing appropriate metrics for these three performance targets, process milestones have been identified in order to track progress in these areas for FY 09-10. Further research and collaborative input from First 5 LA, LAUP and a third party contractor hired by First 5 LA will inform the selection of targets and metrics to be included in the performance based contract in subsequent years. Performance targets and metrics are subject to review and reconsideration on an annual basis based on actual performance. In addition, self-reported data will be subject to audit and review by First 5 LA or a third party contractor hired by First 5 LA.

Following approval of the performance targets, metrics and process milestones staff from First 5 LA and LAUP, with guidance from Altmayer Consulting, Inc., will continue working to develop an appropriate payment methodology to ensure that the payment and financial structure incentivizes performance against the outcomes. Simultaneously, legal counsel from both agencies will meet to discuss the legal aspects of the contract. The intent is to have a finalized performance based contract for Board approval at the June 2009 Board Meeting.

M/S (Jonathan Fielding / Nancy Au) APPROVED AS RECOMMENDED

10. Approval of an Amount Not-to-Exceed $600,500 From the Research & Evaluation Allocation for Support of the Parent and Child Component of the 2010 LA County Health Survey and Authorize Staff to Renew the Existing Contract with the Los Angeles County Department of Public Health

Due to a conflict of interest, Commissioner Jonathan Fielding recused himself from participating in this agenda item.

The Los Angeles County Health Survey (LACHS), conducted by the Los Angeles County Department of Public Health, functions as the County’s primary vehicle for gathering information about access to health care, health care utilization, health behaviors, health status, and knowledge and perceptions of health-related issues among the LA County population. To properly address the root causes of poor health, the survey also looks beyond risk factors for individual diseases to factors in the physical and social environment that influence health, such as built environment, safety, poverty, and educational attainment. The survey has been conducted in 1997, 1999, 2002/2003, 2005, and 2007.

High-quality data is increasingly important as First 5 LA moves towards a strategic plan focused on a set of clearly defined priority measures of intermediate and long-term outcomes. The LACHS tracks data pertaining to many of these measures of interest, and the longitudinal nature of the survey will prove a useful method of determining how these measures have changed over time. First5 LA staff has also been working to identify new questions that will be relevant to the new strategic plan going forward.

Renewal funding for the Los Angeles County Health Survey will support the following:

1. Continued collection of population-based data on the health and well-being of children age 0-5 and their families in LA County.
2. Continued measurement of questions related to First 5 LA strategic goals, and addition of questions to the child and adult survey based on First 5 LA needs.
3. Oversampling of First 5 LA key areas of focus throughout the county
4. Incorporating a methodology for sampling individuals who only use cell phones, to ensure that the survey sample continues to accurately represent the LA County population
5. Dissemination of the data and findings to make them widely available to community based organizations, policy makers, local governments, school districts, and other funders.
6. Preparation of data for First 5 LA staff for planning, policy, and research purposes.

M/S (Neal Kaufman / Carolyn Wilder) APPROVED AS RECOMMENDED

11. Partnerships for Families Initiative Presentation and Evaluation Findings

The PFF Initiative is currently funding nine collaboratives (lead agencies and over 170 community partners) to provide voluntary comprehensive family-based prevention services and supports throughout Los Angeles County to pregnant women and families with children younger than age five who are at high risk for child maltreatment. In the last three years, the Partnerships for Families Initiative has been steadily building depth and momentum across Los Angeles County in the areas of service provision, community capacity building and county-wide systems change.

The PFF Collaboratives have developed and implemented a broad range of services and activities that includes intensive family services such as mental health, substance abuse and domestic violence services and family support services to strengthen informal support network for families. Additionally, all Collaboratives have implemented a wide range of community capacity building and systems improvement activities that are producing positive outcomes at family, community and county levels. The response to PFF has been very positive both from the communities involved and from DCFS offices. PFF has expanded to 14 out of the 17 DCFS Regional Offices compared to the initial eight (8) due to re-structuring of DCFS offices, to expand capacity of some collaboratives and/or address the high need for PFF services among some DCFS offices.

As of June 30, 2008, PFF grantees have served over 500 high risk pregnant women and DCFS Regional offices have referred a total of 2,075 families to the eight PFF Collaboratives. Of those referred, 1,612 families were engaged in the PFF program and 463 families refused to participate. The average rate of engagement of DCFS referred families across Los Angeles County is 77%. Of the 1,612 engaged families whose cases are closed or current 13% or 212 families were re-referred to the DCFS hotline. In comparison, those families who refused services or could not be reached had a re-referral rate of 29% (136 families). PFF appears to be making a difference by reducing the re-referral rate of those families who engage by 44%. According to data presented by DCFS in their Structured Decision Making Tool training, the national average rate of re-referral for high-risk families who do not receive support services of any kind is 60% and 30% for families receiving intervention services.

In addition to being less likely to have a DCFS hotline call made after participating in PFF, PFF service recipients are also less likely to have a case opened by DCFS. Of the families reported to DCFS subsequent to PFF referral, DCFS ultimately opened a case on 3% (53 of 1,612) of the families who received PFF services, contrasted with 10% of those who were referred to PFF but did not receive services (47 of 463 families).

Further, data suggests that PFF is helping DCFS to identify the families needing the most intensive intervention. Considering the families for whom DCFS opened a case
(after the family had been referred to PFF), PFF service recipients were involved in voluntary cases a majority of the time (57% voluntary versus 43% court). Families who had refused PFF services or could not be reached were much less likely to be involved in voluntary cases (36%) than they were in court cases (64%). Finally, children were subsequently removed from the home at a rate three times higher among non-service recipients than among those who had received PFF services (6% versus 2%).

As a result of the Family Assessment Form (FAF), a family assessment instrument, data is also demonstrating positive changes in families functioning after involvement in PFF services. Cumulative data (since PFF service implementation, July 2006) from the agencies' FAF software was recently extracted in March and April, 2009. Findings from the previous data extraction - covering PFF cases from July 2006 through April 2008, provide evidence that PFF families are doing better in terms of parenting and family functioning. Demographically, PFF participants are most commonly single-caregiver families (64%) with a median age of 30 years. The primary caregivers are generally female (99%), and Latina (72%). One-fifth reported past involvement with child protective services, often when they were children. A full 85% of service recipients showed a positive change on at least one of the seven FAF factors examined, and 46% were assessed as having moved from problematic functioning to adequate functioning on at least one factor. The greatest change was seen in the areas of Financial Conditions and Supports to Caregivers.

12. Public Comment

Mary Hammer, South Bay Center for Counseling
Sahara Lutz, Shields ACT/PFF
Lisa Hirsch Marin, Para Los Ninos
Salvador Palacios, LA County Department of Child & Family Services
Katherine Reuter, Saint John’s Child & Family Development Center
Elvia Torres, SPIRITT Family Services
John Whitaker, Children’s Bureau

ADJOURNMENT

The meeting adjourned at 5:26 pm.

The next regularly scheduled Commission meeting will be on:

       June 11, 2009 at 1:30 p.m.
       Multi-Purpose Room
       750 N. Alameda Street
       Los Angeles, CA  90012

Meeting minutes were recorded by Maria Romero.